1 - The primary qualification that I possess to serve in the position of Delta city councilman is my prior experience and history in management and my prior effective service in that seat. From 2018 - 2022 I served on the city council. During that time we accomplished some decent steps forward (in my humble opinion). We successfully renovated City Hall, both physically and operationally; acquired a K-9 unit, gave the police a significant pay rise and acquired the old Armory for the PD; renovated Cleland Park playground; hired a new city manager during covid; pocket park and a few others. I also was an independent contractor acting as a production manager for large convention operations all over the US and Europe from 2005 - 2018, giving me a robust background in management, operations and logistics.

2 -

- A. Yes.
- B. The main principle that any public official at any level must abide by is the fourth in your list. Public interest and input must drive policy *and* the law must rule over policy. I believe the first, third, and seventh all support the central theme of #4. The other three principles are rightly acknowledging symptoms of the causes of the real extremist challenge our country faces. Those causes are deep and multifaceted, but I believe the answer lies in improving the overall economic standing of the average American.
- C. none

3 - While I understand that some of the actions Delta has taken in the recent past are controversial for some folks in the area. I believe that the majority of the citizens of Delta approve of, and appreciate the recent effort put forth by the city. Government isn't perfect, and some will never like all.

If anything could be changed about the way the City of Delta has approached governance in the last 5 or 10 years, it is the city's lack of public outreach to grow awareness and involvement. I blame the City for not prioritizing communication with her citizens until very recently.

4 -

A. Extreme political ideologies throughout history are always the direct symptom of an underlying social disease. Extremism arises when individuals with socially marginalized ideals coalesce and form political blocs. These blocs can range in their propensity for threatening behavior to violence; from benign to incredibly dangerous depending on their brand of extremism. What the majority must remember is that we are dealing with a very *small* but very *agitated* element of society. Like... a bad ingrown toenail that hobbles the whole body. The toe can be healed and the body cured, but man while that sucker is digging in, bleeding and pussing, it really makes the whole experience of going about the day-to-day challenging. I also believe that the ability to find and engage the citizens who do *want* to be involved and *are* solution driven (those who will trim that toenail) has been lost in our communities

Public officials need to be ready for the symptoms to manifest, and to be ready with the remedy. It does no good to fear the malady, but we must not let it continue. Even if it is a persistent problem for the body, the body must carry on. I also believe those that use harassment also need to remember that "It is better to keep one's mouth closed and be considered a fool, than to open one's mouth and remove all doubt."

B. I am always grateful to see Delta PD at the meeting. The City does not have the capacity to provide more protection than that at the moment, and I'm not convinced they should. I guess I have come to believe that American Democracy has built into itself these necessary convulsions, these undulations of the body-politic. I accept the danger and now happily face it for the chance to serve my community again.

5 - Yes. I believe elections in this country are fair and safe. This fact has been affirmatively adjudicated dozens of times in numerous districts.

6 - I fully support the efforts of Delta County to implement a land use code. I see the code as vital to the future and prosperity in this county. I think that all municipalities in the county should be looking for opportunities to encourage and develop new (non-traditional) types of commerce, while trying to utilize and re-vitalize the currently vacant industrial and agricultural properties in the county.

7 -

- A. I believe the City needs to address the cost of the recreation department very soon. I love our parks and rec department. I think our green spaces and our recreation opportunities are the real jewels in our humble crown, but they are unbelievably costly and not, in the strictest sense, absolutely required of a city to provide. I'd like to look into creating a separate rec-district for the city (county?). This new district could alleviate the financial burden of golf courses from their respective municipality, while allowing the new district to stand on its own two feet and to perhaps even flourish as an independent entity. Golfers will probably hate it, but maybe it's just what is needed for these long-term community challenges to change from mill-stones around our collective necks into money-makers to be revered statewide.
- B. I'd like to see the City further invest in communication tools and opportunities for community engagement and involvement. We need a community liaison at the city who can act on re-engaging our citizens and re-forming the citizen groups that used to be the true driving force of our small town (see my answer 4a).
- C. An incredible challenge for Delta is one that the whole US is facing: the unhoused population. I'd encourage the City to champion a companion site to the Abraham Connection. The idea is basically to provide temporary transitional housing (tiny homes perhaps?) in order to support these individuals with some assistance, time and space to get back to successfully functioning alongside society, at a controlled and supervised pace and manner. I expect the local communities of faith would be overjoyed to back such an initiative, and would provide all the support they could muster. This initiative is scalable and modular.